

# Networking and Performance

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中央研究院

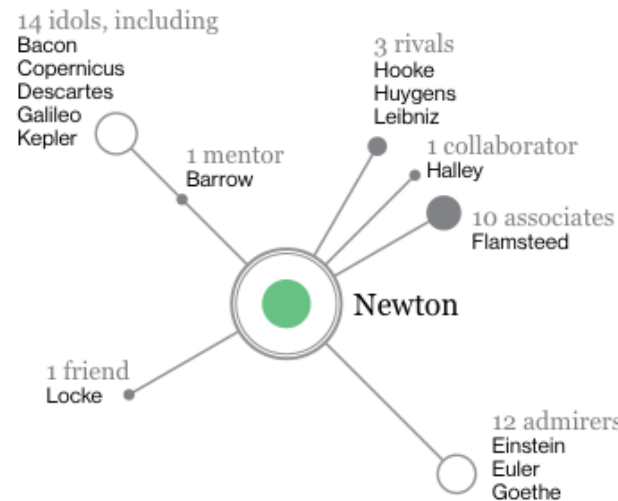
社会学研究所

Institute of Sociology, Academia Sinica

# The social making of geniuses

## Social Networks of Genius

Lone geniuses are exceedingly rare. Dean Keith Simonton scoured biographical dictionaries for mentions of relationships among 2,026 scientists and 772 artists. He found that members of each field created within a web of connections, as shown below for Isaac Newton and Michelangelo.



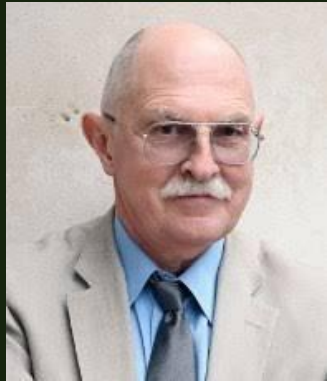
According to the poet William Wordsworth, Isaac Newton was “a mind for ever Voyaging through strange seas of Thought, alone.” But Newton knew the leading scientists in Europe. He read their work, and they read his. In a letter Newton wrote, “If I have seen further it is by standing on the shoulders of Giants.”



With help from his father, Michelangelo landed an apprenticeship with Domenico Ghirlandaio, a Florentine painter. The teacher soon sent his gifted student to work in Lorenzo de' Medici's sculpture garden. That break immersed Michelangelo in some of the world's greatest art—and its deepest pockets.

Source: DEAN KEITH SIMONTON, PROFESSOR EMERITUS, UNIVERSITY OF CALIFORNIA, DAVIS  
PORTRAIT PHOTOS: PAUL D. STEWART, SCIENCE SOURCE (NEWTON); SCALA/ART RESOURCE, NY (MICHELANGELO)

# The social networks of philosophers



Randal Collins

## *The Sociology of Philosophies*

(2000) Harvard University Press

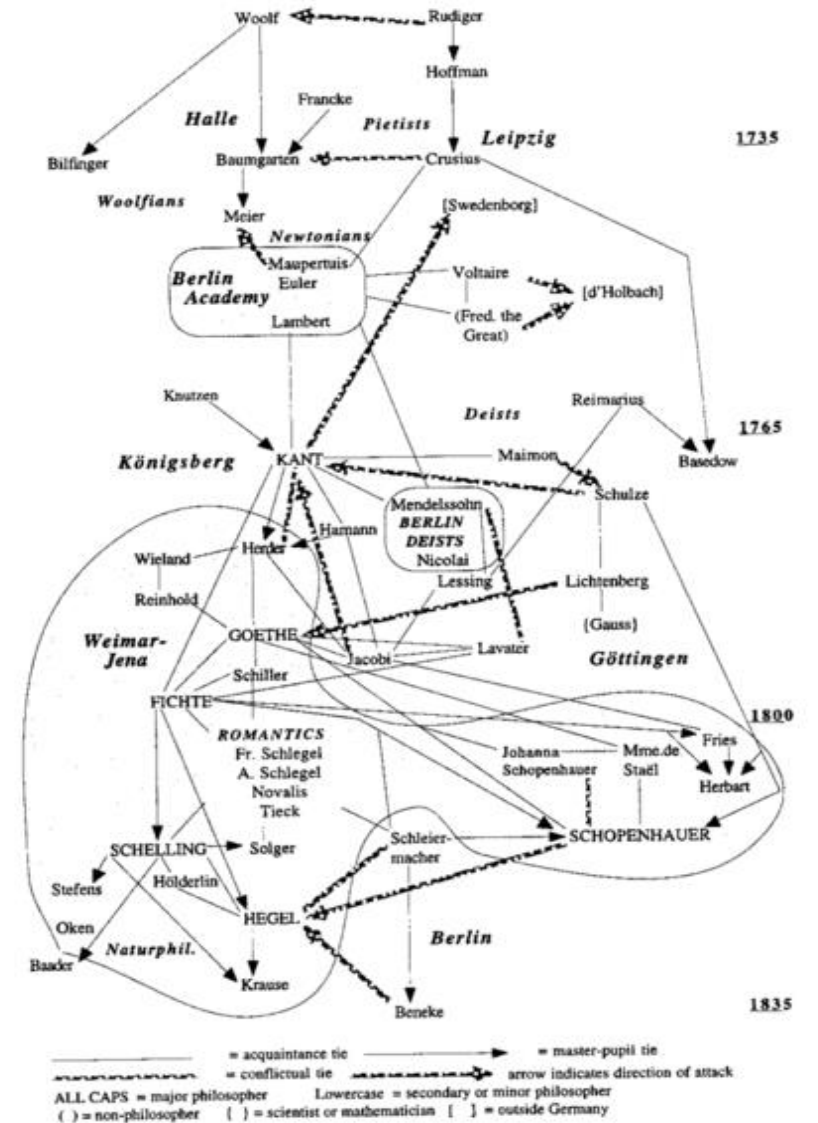


FIGURE 12.1. GERMAN NETWORK, 1735-1835:  
BERLIN-KÖNIGSBERG AND JENA-WEIMAR

# Importance of team work in science

REVIEW

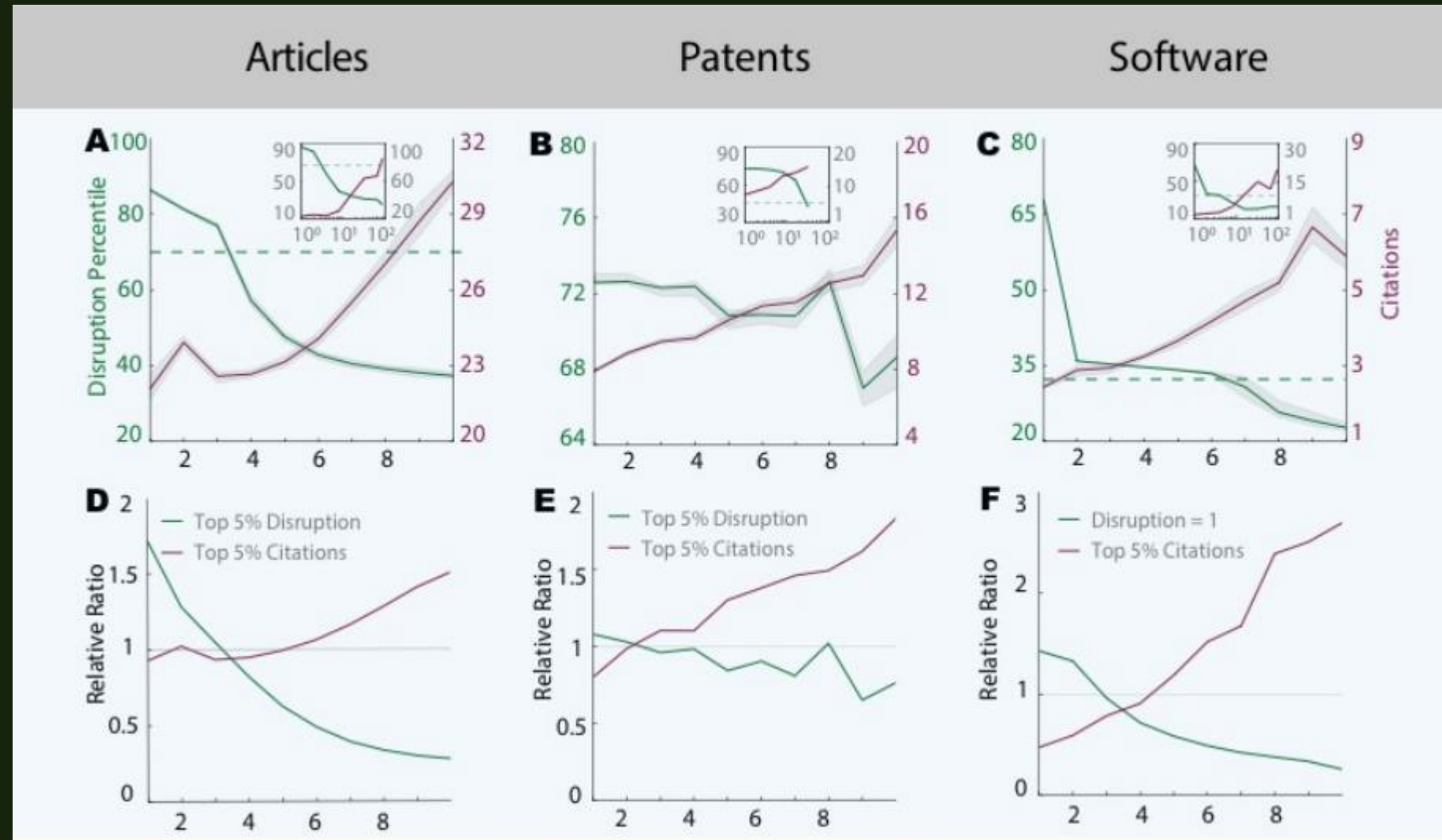
SCIENCE COMMUNITY

## Science of science

Santo Fortunato,<sup>1,2\*</sup> Carl T. Bergstrom,<sup>3</sup> Katy Börner,<sup>2,4</sup> James A. Evans,<sup>5</sup>  
Dirk Helbing,<sup>6</sup> Staša Milojević,<sup>1</sup> Alexander M. Petersen,<sup>7</sup> Filippo Radicchi,<sup>1</sup>  
Roberta Sinatra,<sup>8,9,10</sup> Brian Uzzi,<sup>11,12</sup> Alessandro Vespignani,<sup>10,13,14</sup> Ludo Waltman,<sup>15</sup>  
Dashun Wang,<sup>11,12</sup> Albert-László Barabási<sup>8,10,16\*</sup>

“Nowadays, a team-authored paper in science and engineering is **6.3** times more likely to receive 1000 citations or more than a solo-authored paper, a difference that **cannot** be explained by self-citations” (p. 3)

# Small vs. Big Teams





# Social Networks



# Brains and Biology





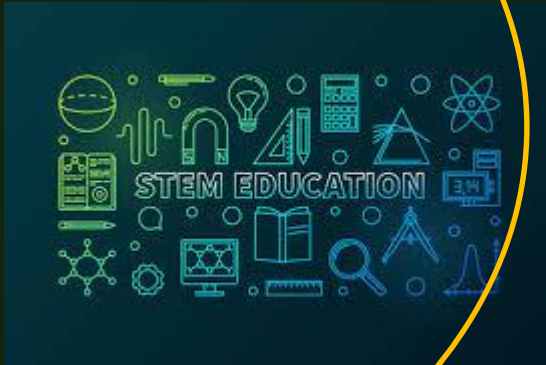


Social Networks

Social Capital  
Theory

Performance and  
Achievement

STEM



Brains and Biology



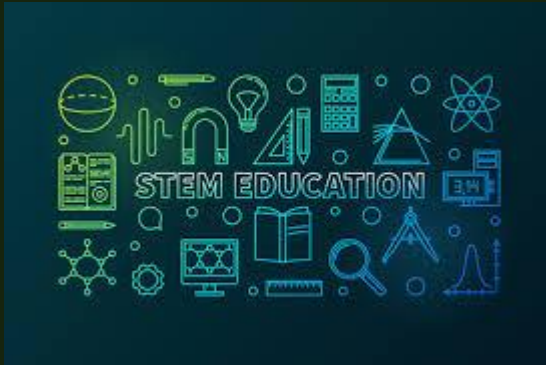


Social Networks

Social Network  
Neuroscience

STEM

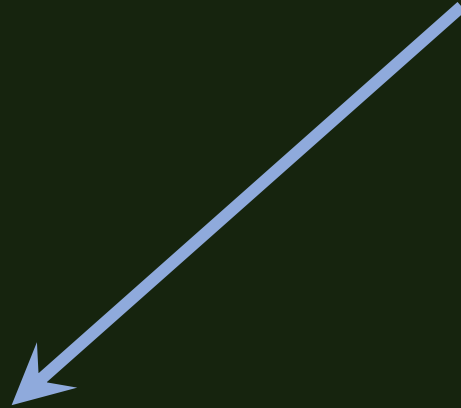
Brains and Biology



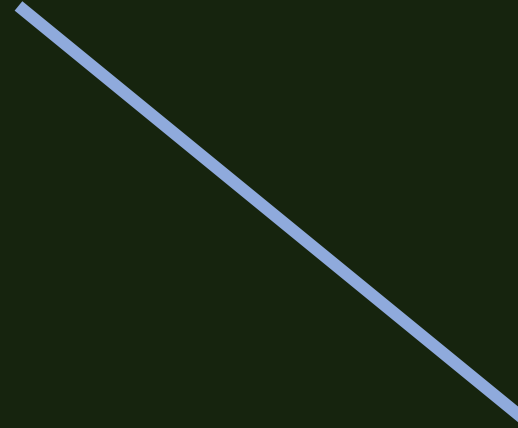
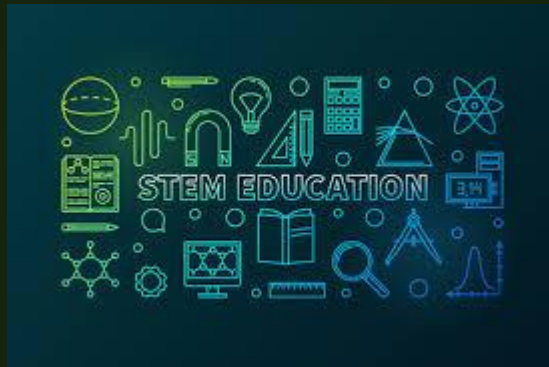




Social Networks



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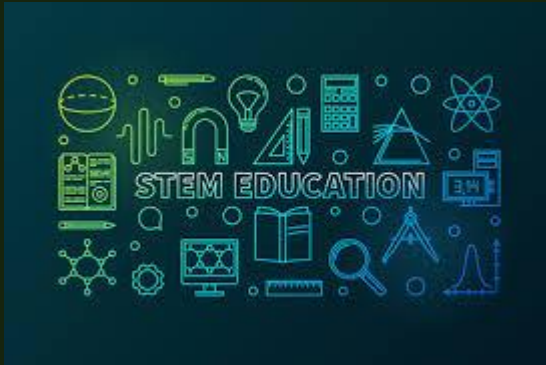
Brains and Biology





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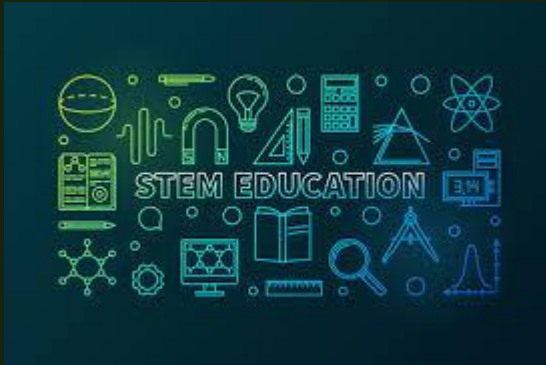
Brains and Biology





# Social Networks

# STEM

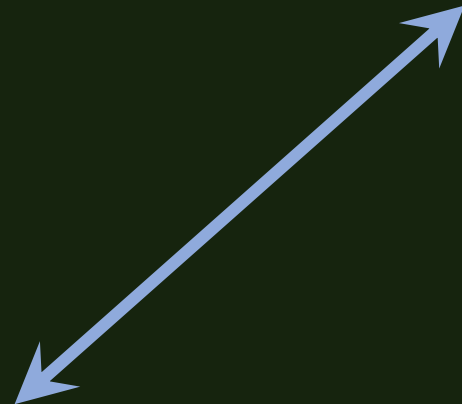


# Brains and Biology

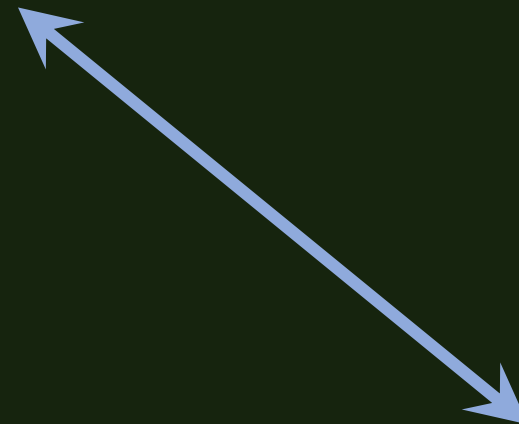




Social Networks



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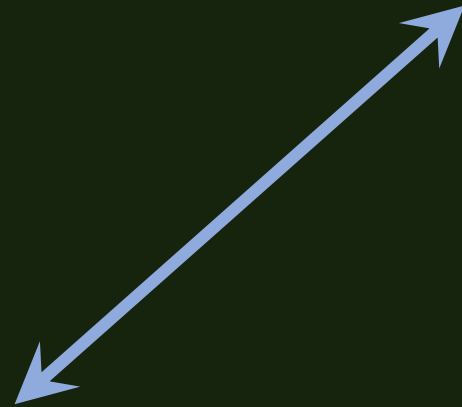


Brains and Biology

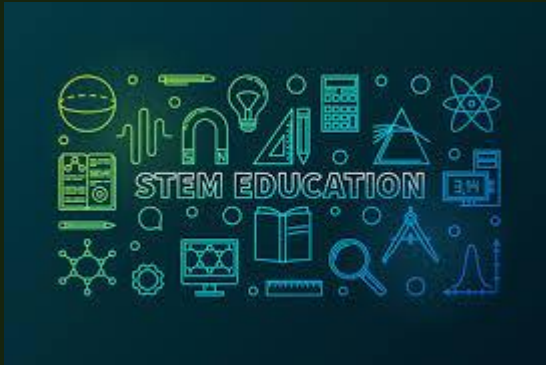




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# Part I Outside the Brain



# Social Influence on Academic Performance

- a. Norms in peer groups
- b. Exchange of information
- c. Provision of education-related resources



# Social Selection on Academic Performance

- a. Mutual understanding
- b. Signals of other social characteristics
- c. Instrumental purpose



Q: How do we tell apart "social influence" and "social selection"?

## Stochastic actor-oriented models

(Snijders et al., 2010)

- Statistical test on dynamic networks
  - Simulation based
- Take variables responsible for the formation and deletion of networks
  - Node level, tie-level and beyond
- Take variables responsible for the change of states of the nodes

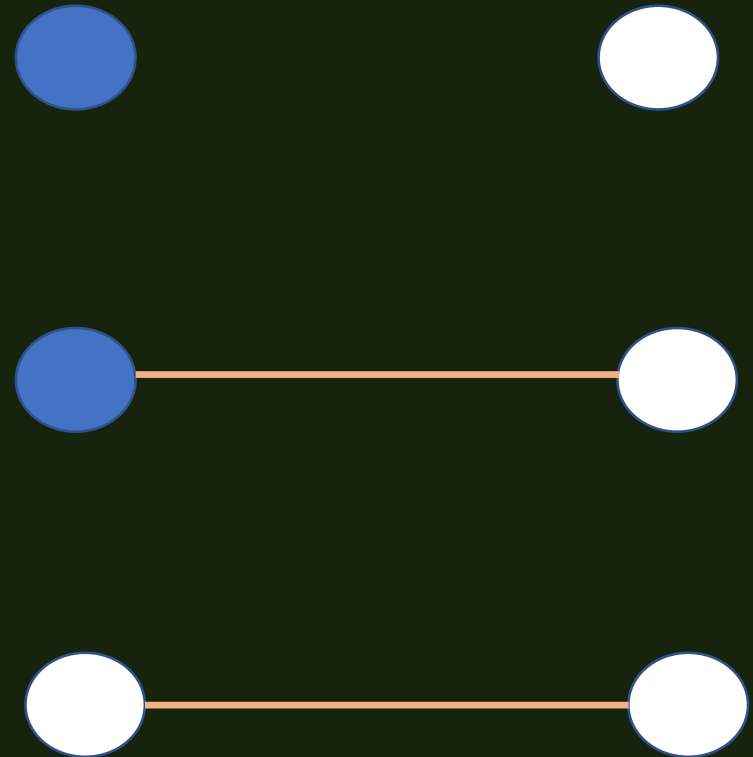


# Influence

## Stochastic actor-oriented models

(Snijders et al., 2010)

- Statistical test on dynamic networks
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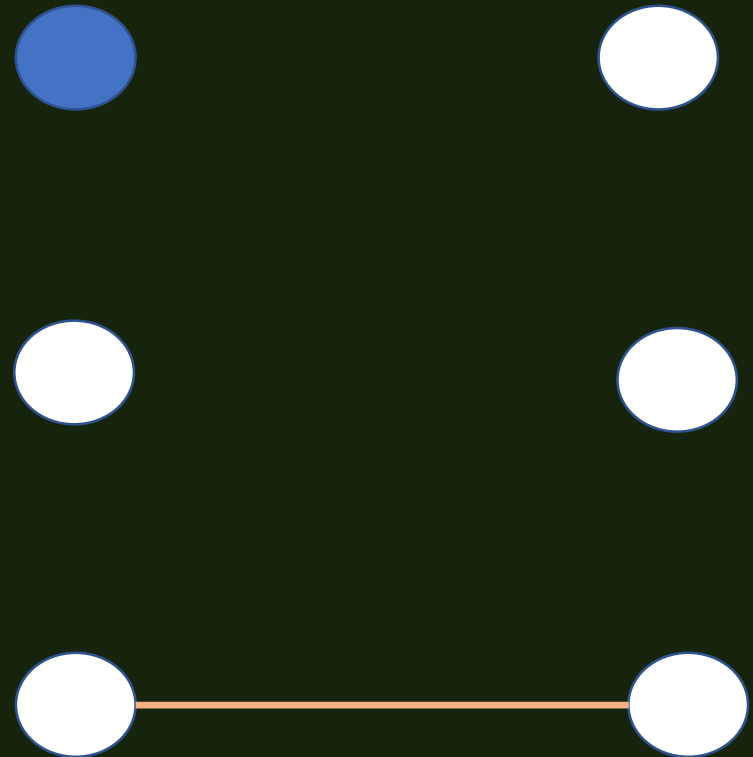


# Selection

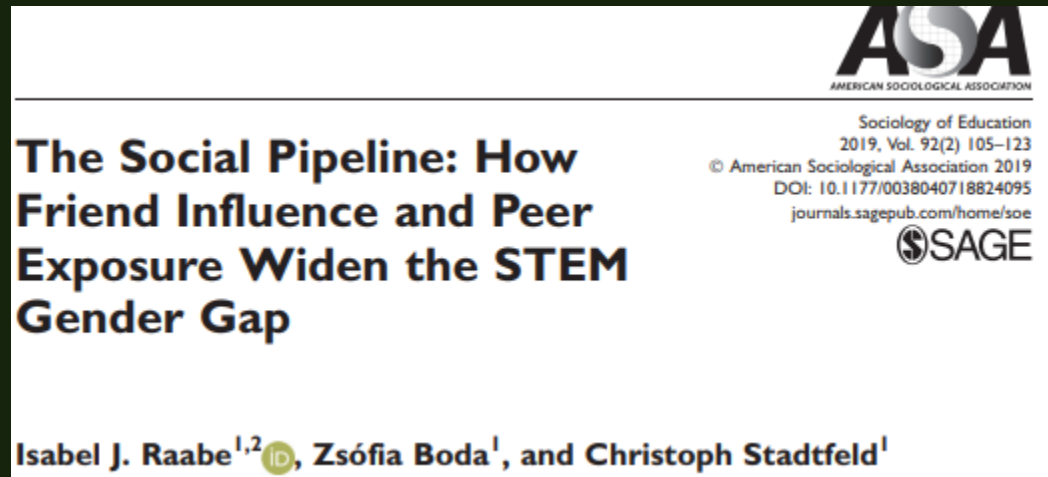
## Stochastic actor-oriented models

(Snijders et al., 2010)

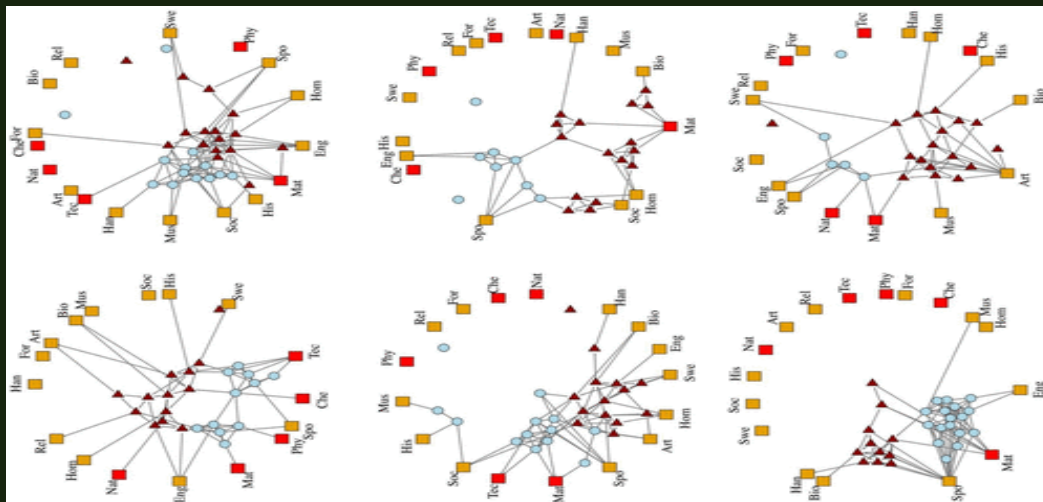
- Statistical test on dynamic networks
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# Peer influence on interests in STEM



- Panel data on adolescents from Sweden (218 classrooms, 4,998 students) for the first 2 waves
- Use the dynamic network analysis (SAOM)
- Findings
  - Strong influence effects; particularly stronger for girls
  - No significant selection effect







Social Networks

# Part II

## Inside the Brain

Brains and Biology



# The Quantity of Good Quality

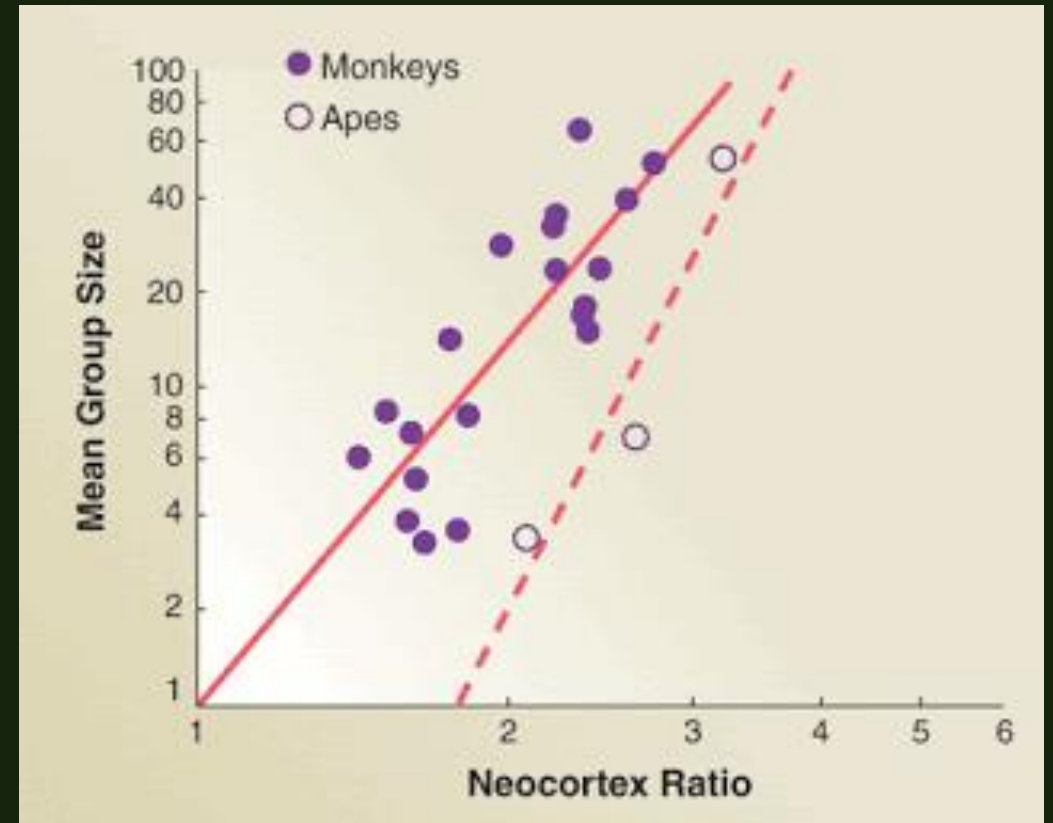


RIM Dunbar  
Oxford University

Dunbar's number: **150**

applicable offline and online

## Social Brain Hypothesis



More than mere number .....

PNAS

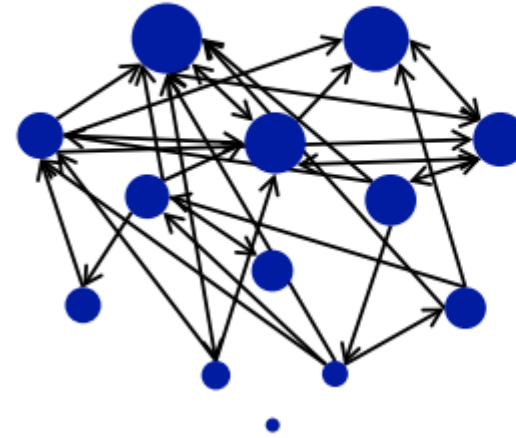
Proceedings of the  
National Academy of Sciences  
of the United States of America

## Neural mechanisms tracking popularity in real-world social networks

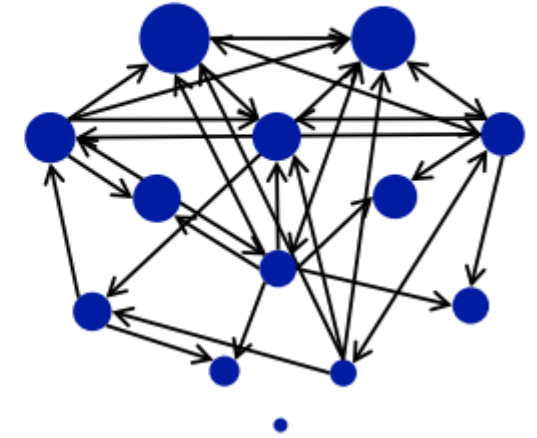
Noam Zerubavel, Peter S. Bearman, Jochen Weber, and Kevin N. Ochsner

PNAS December 8, 2015 112 (49) 15072-15077; first published November 23, 2015;

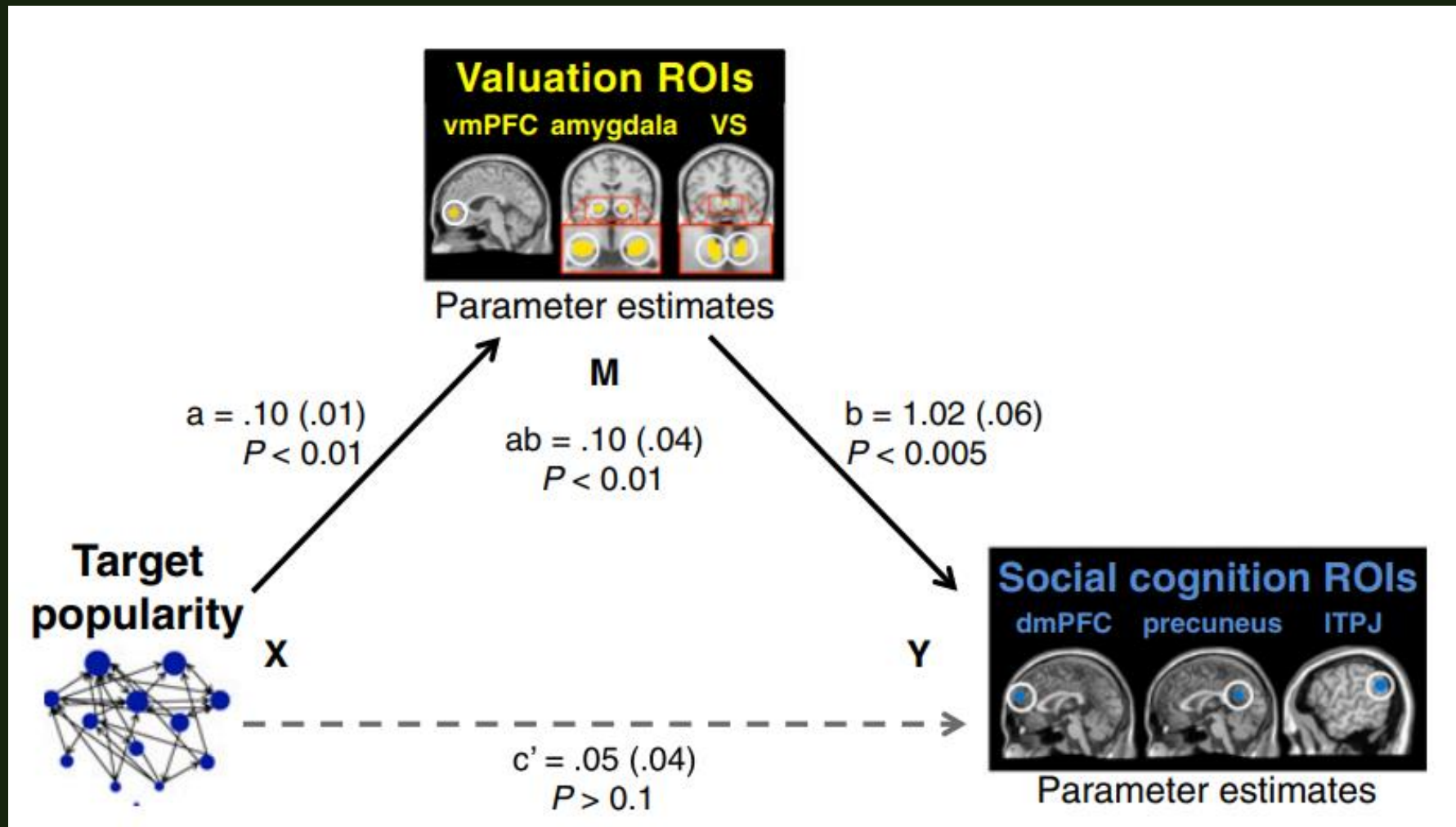
**Organization A**  
 $n = 13$



**Organization B**  
 $n = 13$




# The neuro-processing of tracking social popularity



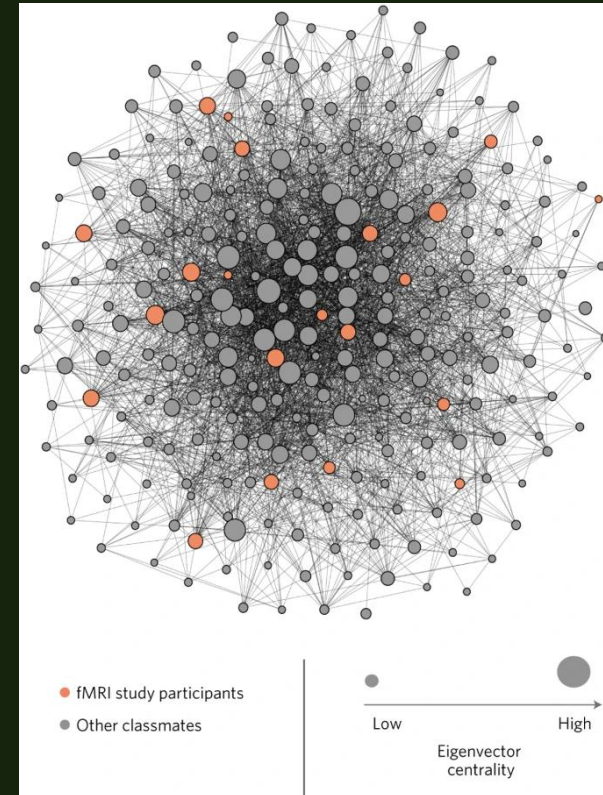
# Perception of Network Position

nature human behaviour

## Spontaneous neural encoding of social network position

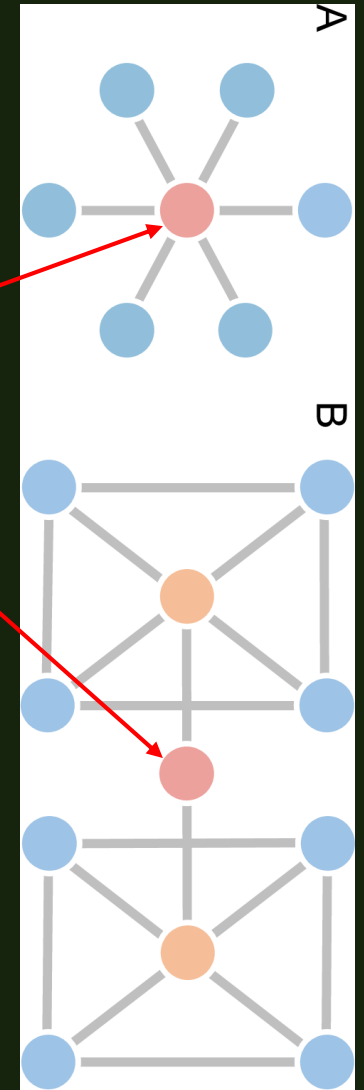
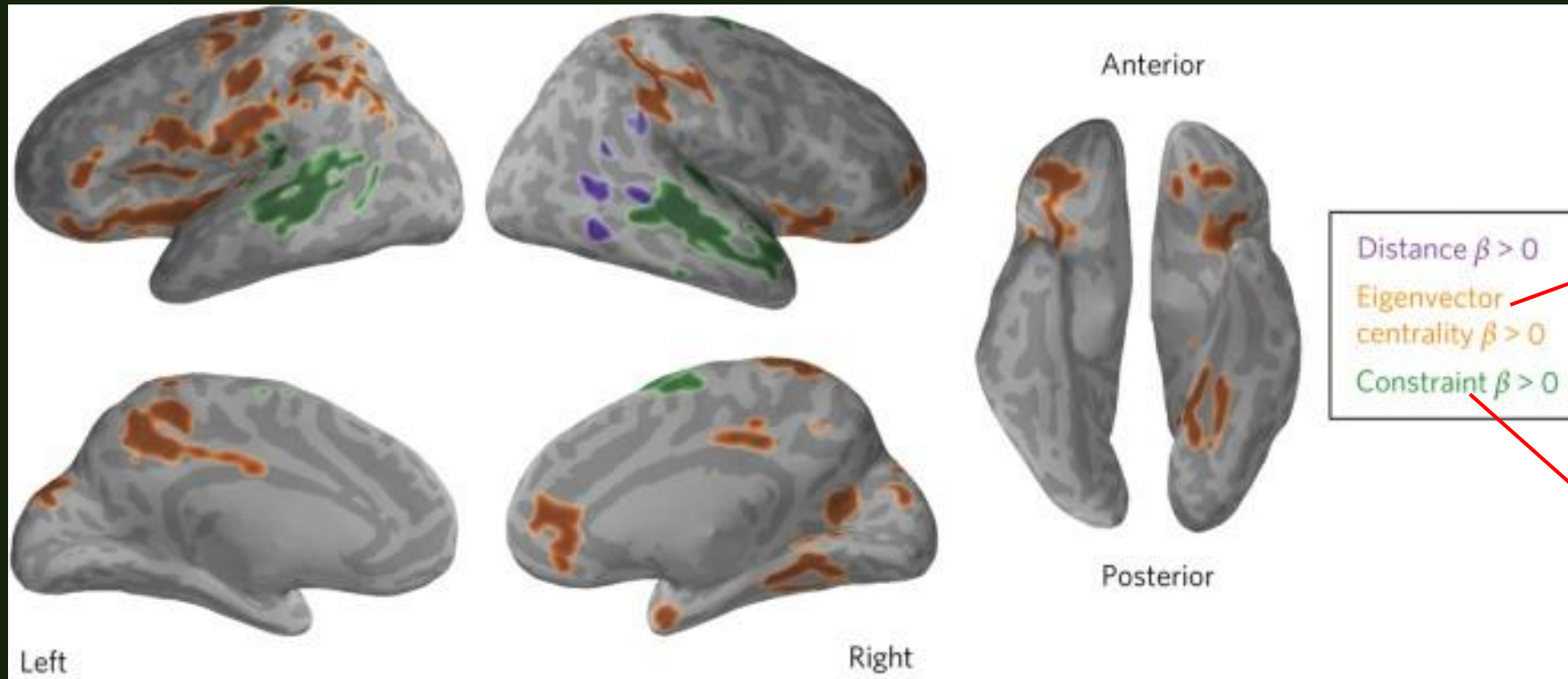
Carolyn Parkinson , Adam M. Kleinbaum & Thalia Wheatley

*Nature Human Behaviour* **1**, Article number: 0072 (2017) | [Cite this article](#)



**Q:** *How does human brain encode social network position?*

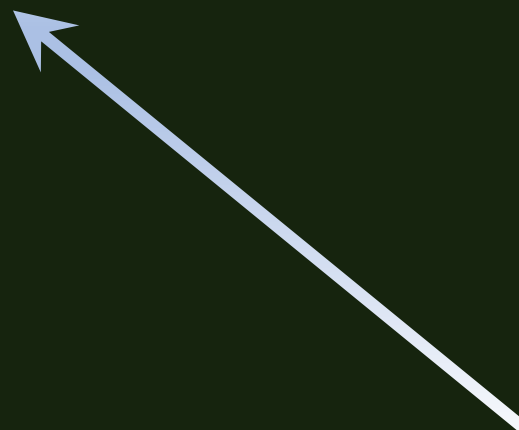
# Perception of Network Structure







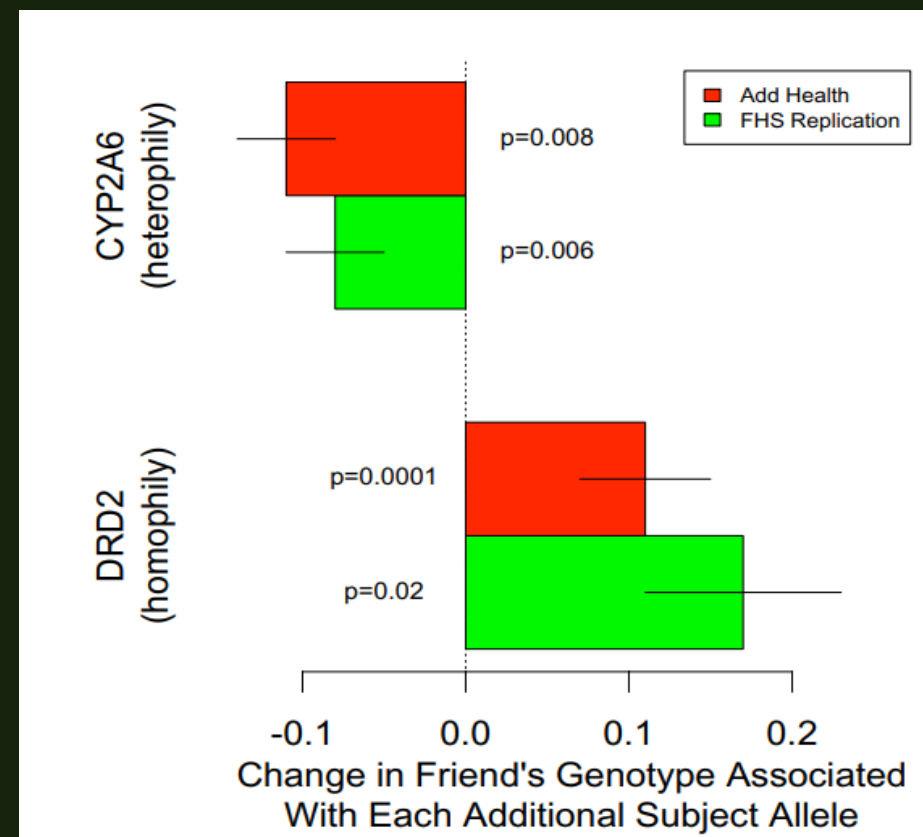
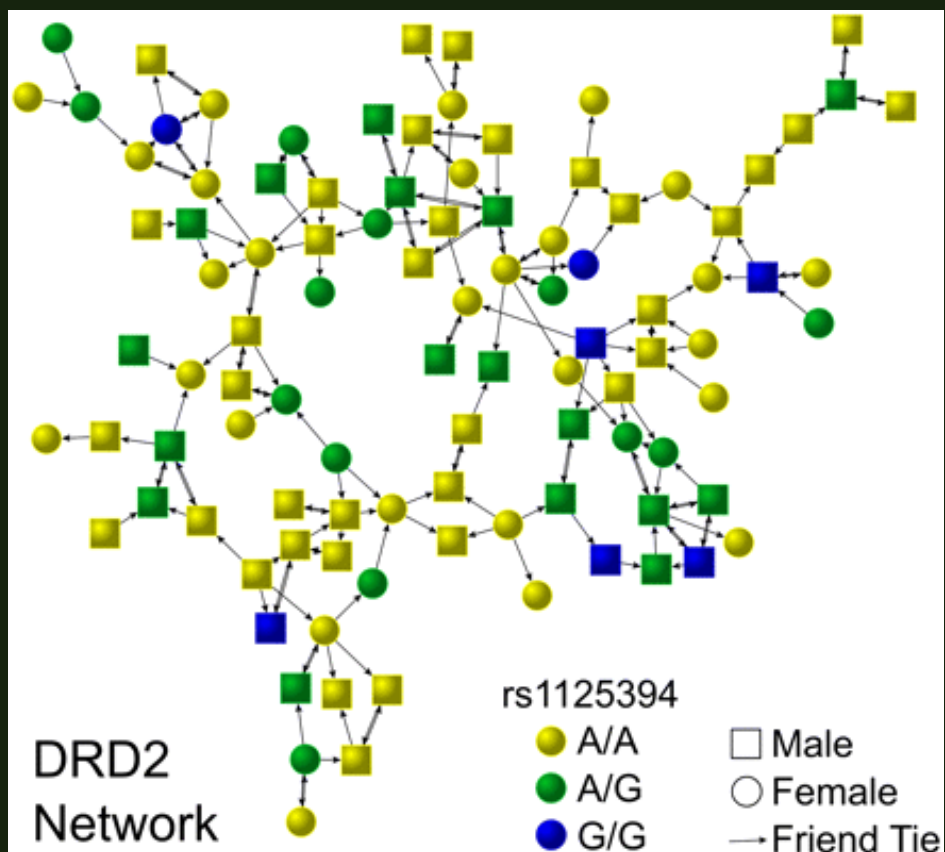
Social Networks



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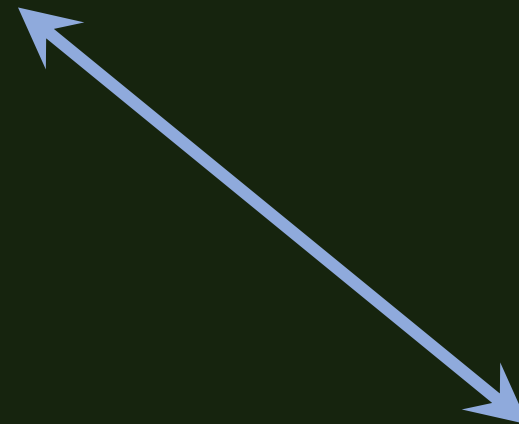
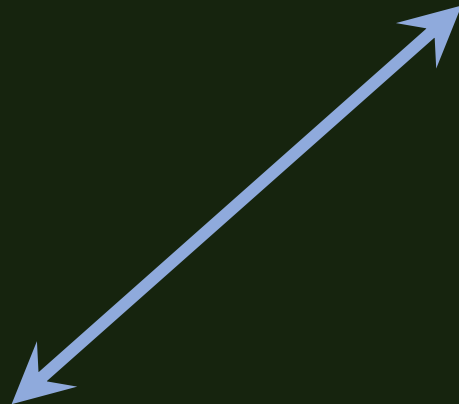


# Friends share similar genotypes

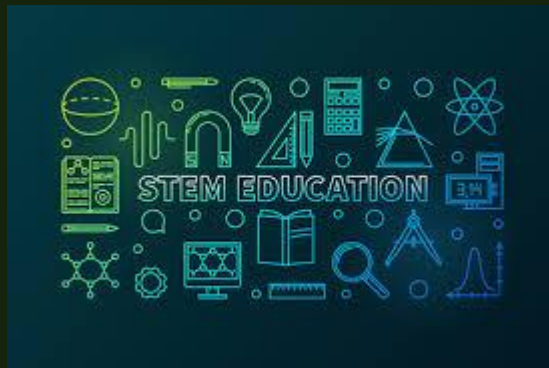




Social Networks



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# Outstanding Questions

- a. Bilateral causality: *Which one is stronger?*
- b. Intervention: *Change the network? Change the brain?*
- c. The golden time: *When is it?*
- d. The optimal social network: *How does it look like?*

# Components of promising research

Longitudinal study

Random trial

Biological assessment

Social network data

....

## Neuron

Volume 96, Issue 1, 27 September 2017, Pages 56-71

Review

### The Neuroscience of Socioeconomic Status: Correlates, Causes, and Consequences

Martha J. Farah<sup>1</sup>  

